



Charles D. Baker, Governor
Karyn E. Polito, Lieutenant Governor
Jamey Tesler, Acting Secretary & CEO



MINUTES

Joint Meeting of the MassDOT Board of Directors and the Fiscal and Management Control Board

March 29, 2021 AT 12:00 P.M.

10 PARK PLAZA, BOSTON, MA

This meeting was held virtually in accordance with the Order Suspending Certain Provisions of the Open Meeting Law issued by Governor Baker on March 12, 2020. Board members participated remotely. Public participation and comment occurred via written communication, voice message and live public comment through conference call.

This meeting was live streamed.

MASSDOT BOARD MEMBERS PARTICIPATING REMOTELY:

Chairman Jamey Tesler, Director Timothy King, Director Chrystal Kornegay, Director Brian Lang, Director Dean Mazarella, Director Robert Moylan, Director Kathleen Murtagh, Director Vanessa Otero, Director Betsy Taylor, and Director Monica Tibbits-Nutt

MASSDOT BOARD MEMBERS ABSENT: None

FMCB MEMBERS PARTICIPATING REMOTELY:

Chairman Joseph Aiello, Vice-Chair Monica Tibbits-Nutt, Director Brian Lang, Director Chrystal Kornegay, and Director Timothy Sullivan

FMCB MEMBERS ABSENT: OTHERS PRESENT AND/OR PARTICIPATING FOR VARIOUS PORTIONS OF THE MEETING:

None

Highway Administrator Jonathan Gulliver, Deputy MBTA Treasurer Pat Landers, General Manager Steven Poftak, Governance Operations Officer Hope Patterson, Chief Financial Officer Mary Ann O'Hara, Chief Customer Officer Danny Levy, Director of Social Media Andrew Cassidy, Chief

Real Estate Officer Richard Henderson, General Counsel Marie Breen, Chief Counsel Michelle Kalowski and Senior Counsel Amy Nash.

Chairman Tesler called to order the meeting of the MassDOT Board of Directors at 12:03 p.m. Senior Counsel Amy Nash called the roll of the Members participating, being a quorum of the MassDOT Board of Directors:

Chairman Tesler	Yes
Director King	Yes
Director Kornegay	Yes
Director Lang	Yes
Director Mazzarella	Yes
Director Moylan	Yes
Director Murtagh	Yes
Director Otero	Absent for vote
Director Taylor	Yes
Director Tibbits-Nutt	Yes

Board Members participated remotely and had materials provided to them prior to the meeting. Director Otero arrived at approximately 12:10 p.m.

A. Opening and Public Comment

Chairman Tesler reported with great regret that Astrid Glynn, Rail and Transit Administrator, had passed away after a long career with the Department and in public service.

In accordance with current public health emergency, public comment was taken by regular mail, e-mail, and by voice message. The Chairman explained that public comments would be presented at the beginning of each of the three sections of the meeting and would correspond to the agenda items in such sections, beginning with Agenda Items 1 through 9.

There were no public comments with respect to the MassDOT-only portion of the agenda, Items 1 through 9.

B. Standing Reports

Chairman Tesler began the meeting with Agenda Item 1, the Secretary's Report, discussing the Future of Work, RMV outreach campaigns, and recently awarded grants.

Highway Administrator Jonathan Gulliver provided his report, Agenda Item 2. Mr. Gulliver reviewed the Acceller-8 Southboro/Westboro turnpike bridge replacements, maintenance on Cape Cod Canal bridges, litter removal and the reconfiguration of Kelley Square to prepare for the opening of Polar Park.

Chairman Moylan congratulated the team on Kelley Square improvements and asked what the MBTA can do to implement a public awareness program to address the litter problem. Mr. Gulliver agreed that prevention is important and said the Department partners with the State Police for an annual outreach campaign.

Chairman Tesler reminded the Board that reports from the Registrar, Rail and Transit Administrator, and the Aeronautics Administrator, Agenda Items 3, 4, and 5, were submitted in writing.

C. Joint Board Presentations & Actions

Chairman Aiello called the meeting of the Fiscal and Management Control Board to order. Senior Counsel Amy Nash called the roll, being a quorum of the FMCB:

Chairman Aiello	Yes
Vice-Chair Tibbits-Nutt	Yes
Director Kornegay	Absent for vote
Director Lang	Yes
Director Sullivan	Absent for vote

Director Kornegay was absent from approximately 12:30 to 12:35.

Chairman Tesler announced that the meeting would proceed with public comments on Agenda Items 6 through 8. Recorded voice public comments were played for the Board.

Staci Rubin of the Conservation Law Foundation expressed disappointment that the Board is planning to submit a 1-year Capital Investment Plan, stating that a 5-year plan is required, and that it should address the reduction of greenhouse gas emissions. She also said that procurement should be restricted to electric vehicles.

Jay Flynn, the bus lead for Transit Matters, said that the purchase of diesel buses is a step backward and that the MBTA should be focusing on in-motion charging electric buses.

Veena Dhamaraj of the Sierra Club said the MBTA should act on its commitments to electrification.

John MacDougal of Cambridge said the inclusion of diesel/hybrid buses in the Capital Investment Plan is disappointing and advocated for acquiring electric vehicles that can charge in-route and for electrification of commuter rail lines and funding of facilities.

There were no real-time commenters.

For Agenda Item 6, Chairman Tesler asked for a motion from a MassDOT Board Member to approve the minutes of the February 22, 2021 Joint Board Meeting minutes.

On motion duly made and seconded, it was by roll call:

VOTED:

To approve the minutes of the Joint Board Meeting held on February 22, 2021.

Chairman Tesler	Yes
Director King	Yes
Director Kornegay	Yes
Director Mazzarella	Yes
Director Moylan	Yes
Director Murtagh	Yes
Director Otero	Yes
Director Taylor	Yes
Director Tibbits-Nutt	Yes

Chairman Aiello asked for a motion from an FMCB Member to approve the minutes of

the February 22, 2021 Joint Board Meeting.

On motion duly made and seconded, it was by roll call:

VOTED:

To approve the minutes of the Joint Board Meeting held on February 22, 2020.

Chairman Aiello	Yes
Vice-Chair Tibbits-Nutt	Yes
Director Kornegay	Yes
Director Lang	Yes
Director Sullivan	Absent for vote

Chairman Tesler explained that Agenda Item 7, the Capital Investment Plan Update was provided in writing to board members.

Director Kornegay temporarily left the meeting from approximately 1:00 p.m. to 1:10.

MBTA Treasurer Pat Landers discussed the proposed expansion of the MBTA's commercial paper program, Agenda Item 8. Mr. Landers explained that staff are requesting that the Boards approve an increase of \$150 million for a total of \$400 million and that the Boards approve the issuance of certain notes.

Director Taylor expressed support for the proposed expansion and said that the Finance and Audit committee unanimously recommended that the Boards approve the requested increase.

Chairman Aiello said that the liquidity facility is a terrific idea and asked if the Federal government has approved our bond anticipation notes and RRIF loans. Mr. Landers said it has. Chairman Aiello asked if these notes would fill the long-term RRIF borrowing or support future access to RRIF. Mr. Landers said it would support the remainder of ATC spending and future fiber resiliency. Chairman Aiello cautioned that while these techniques are beneficial and low risk and that he supports this proposal, the MBTA must consider the organization's

overall borrowing. Chairman Tesler noted that each Board would have a separate vote on the proposal and invited Chairman Aiello to begin with the FMCB.

On a motion duly made and seconded, it was by roll call:

VOTED: That the members of the Fiscal and Management Control Board (the “FMCB”) hereby recommend to the Board of Directors of the Massachusetts Department of Transportation (“MassDOT”) that it:

Approve the Plan of Finance recommended by the MBTA’s financial advisor, Public Resources Advisory Group, in its memorandum presented herewith;

Approve an increase of \$150 million to the MBTA’s existing \$250 million commercial paper program, through the authorization of up to \$150 million of bond anticipation notes under the Sales Tax Trust Agreement (the “CP”), which CP may be issued on a tax exempt or taxable basis to fund, on an interim basis, portion of the MBTA’s capital improvement program and other expenses of the MBTA;

Approve the issuance of one or more series of Subordinated Sales Tax Bond Anticipation Notes pursuant to the Sales Tax Bond Trust Agreement and, if necessary, one or more renewals thereof (collectively, the “Notes”), for the purpose of financing a portion of the costs of the Automatic Train Control (“ATC”) project and other approved MBTA projects on a short-term basis, such Notes to be repaid, in the case of the ATC project with the proceeds of a draw on the USDOT Loan Agreement executed in 2020, and in the case of other MBTA projects, with the proceeds of Subordinated Sales Tax Bonds;

Approve one or more supplemental trust agreements, under the Sales Tax Trust Agreement, for the CP and the Notes, in substantially the forms presented at this meeting, with such changes as are deemed advisable by the Chief Administrator, the Chief Financial Officer and the Treasurer, or any of such officers acting singly (each referred to herein as an “Authorized Officer”), the definitive form of such agreements to be evidenced conclusively by the execution thereof by an Authorized Officer;

Approve the execution and delivery of one or more line of credit agreements (or other agreements constituting Liquidity Facilities under the Sales Tax Bond Trust Agreement) to provide liquidity for the CP, on such terms and in such forms as determined by an Authorized Officer, with the definitive form of such line of credit agreement (or other Liquidity Facilities) evidenced by the execution thereof by an Authorized Officer;

Approve, in connection with the CP, the execution of one or more dealer agreements, issuance and payment agent agreements and escrow agreements, in substantially the forms presented at this meeting, with such changes as are deemed advisable by an Authorized Officer, the definitive form of such agreements to be evidenced conclusively by the execution thereof by an Authorized Officer;

Authorize the preparation and distribution of an Offering Memorandum for the CP in the form approved by any Authorized Officer, acting singly, the definitive form of which shall be evidenced conclusively by a certificate of such Authorized Officer;

Authorize (i) the distribution of Preliminary Official Statements and Official Notices of Sale with respect to the Notes, substantially in the forms presented at this meeting, with such changes as are deemed advisable by an Authorized Officer, the definitive forms of which shall be evidenced by a certificate of an Authorized Officer, and (ii) the distribution, execution by an Authorized Officer and delivery to the initial purchasers of the Notes of final Official Statements in substantially the same form as the respective Preliminary Official Statements, with such changes, omissions, insertions and revisions as are deemed advisable by an Authorized Officer, the definitive forms of which shall be evidenced by a certificate of such Authorized Officer;

Authorize the sale of the Notes by competitive bids, on the terms and in the manner set forth in the Official Notices of Sale;

Authorize the execution and delivery by any Authorized Officer, acting singly, of one or more continuing disclosure agreements with respect to the Notes, in the form approved by any such Authorized Officer, the definitive form of which shall be evidenced conclusively by the execution thereof by any such Authorized Officer; and

Authorize each Authorized Officer, the General Counsel and other officers of the MBTA and MassDOT, acting singly, to do all acts and things and to execute and deliver any and all documents, certificates and other instruments necessary or desirable to effectuate the transactions contemplated by the documents executed in connection with foregoing votes.

Chairman Aiello	Yes
Vice-Chair Tibbits-Nutt	Yes
Director Kornegay	Absent for vote
Director Lang	Yes
Director Sullivan	Absent for vote

Chairman Tesler then asked the MassDOT Board for a motion to approve the recommendation made by the FMCB.

On a motion duly made and seconded, it was by roll call:

VOTED: That the members of the Board of Directors of the Massachusetts Department of Transportation (“MassDOT”) hereby approve the recommendation of the Massachusetts Bay Transportation (“MBTA”) Fiscal and Management Control Board to:

Approve the Plan of Finance recommended by the MBTA's financial advisor, Public Resources Advisory Group, in its memorandum presented herewith;

Approve an increase of \$150 million to the MBTA's existing \$250 million commercial paper program, through the authorization of up to \$150 million of bond anticipation notes under the Sales Tax Trust Agreement (the "CP"), which CP may be issued on a tax exempt or taxable basis to fund, on an interim basis, portion of the MBTA's capital improvement program and other expenses of the MBTA;

Approve the issuance of one or more series of Subordinated Sales Tax Bond Anticipation Notes pursuant to the Sales Tax Bond Trust Agreement and, if necessary, one or more renewals thereof (collectively, the "Notes"), for the purpose of financing a portion of the costs of the ATC project and other approved MBTA projects on a short-term basis, such Notes to be repaid, in the case of the ATC project with the proceeds of a draw on the USDOT Loan Agreement executed in 2020, and in the case of other MBTA projects, with the proceeds of Subordinated Sales Tax Bonds;

Approve one or more supplemental trust agreements, under the Sales Tax Trust Agreement, for the CP and the Notes, in substantially the forms presented at this meeting, with such changes as are deemed advisable by the Chief Administrator, the Chief Financial Officer and the Treasurer, or any of such officers acting singly (each referred to herein as an "Authorized Officer"), the definitive form of such agreements to be evidenced conclusively by the execution thereof by an Authorized Officer;

Approve the execution and delivery of one or more line of credit agreements (or other agreements constituting Liquidity Facilities under the Sales Tax Bond Trust Agreement) to provide liquidity for the CP, on such terms and in such forms as determined by an Authorized Officer, with the definitive form of such line of credit agreement (or other Liquidity Facilities) evidenced by the execution thereof by an Authorized Officer;

Approve, in connection with the CP, the execution of one or more dealer agreements, issuance and payment agent agreements and escrow agreements, in substantially the forms presented at this meeting, with such changes as are deemed advisable by an Authorized Officer, the definitive form of such agreements to be evidenced conclusively by the execution thereof by an Authorized Officer;

Authorize the preparation and distribution of an Offering Memorandum for the CP in the form approved by any Authorized Officer, acting singly, the definitive form of which shall be evidenced conclusively by a certificate of such Authorized Officer;

Authorize (i) the distribution of Preliminary Official Statements and Official Notices of Sale with respect to the Notes, substantially in the forms presented at this meeting, with such changes as are deemed advisable by an Authorized Officer, the definitive forms of which shall be evidenced by a certificate of an Authorized Officer, and (ii) the distribution, execution by an Authorized Officer

and delivery to the initial purchasers of the Notes of final Official Statements in substantially the same form as the respective Preliminary Official Statements, with such changes, omissions, insertions and revisions as are deemed advisable by an Authorized Officer, the definitive forms of which shall be evidenced by a certificate of such Authorized Officer;

Authorize the sale of the Notes by competitive bids, on the terms and in the manner set forth in the Official Notices of Sale;

Authorize the execution and delivery by any Authorized Officer, acting singly, of one or more continuing disclosure agreements with respect to the Notes, in the form approved by any such Authorized Officer, the definitive form of which shall be evidenced conclusively by the execution thereof by any such Authorized Officer; and

Authorize each Authorized Officer, the General Counsel and other officers of the MBTA and MassDOT, acting singly, to do all acts and things and to execute and deliver any and all documents, certificates and other instruments necessary or desirable to effectuate the transactions contemplated by the documents executed in connection with foregoing votes.

Chairman Tesler	Yes
Director King	Yes
Director Kornegay	Absent for vote
Director Lang	Yes
Director Mazzarella	Yes
Director Moylan	Yes
Director Murtagh	Yes
Director Otero	Yes
Director Taylor	Yes
Director Tibbits-Nutt	Yes

This completed the joint portion of the agenda. Chairman Tesler asked for a motion to adjourn the meeting of the MassDOT Board of Directors.

On motion duly made and seconded, it was by roll call:

VOTED: To adjourn the meeting of the MassDOT Board of Directors.

Chairman Tesler	Yes
Director King	Yes
Director Kornegay	Absent for vote
Director Mazzarella	Yes
Director Moylan	Yes
Director Murtagh	Yes
Director Otero	Yes
Director Taylor	Yes

Director Tibbits-Nutt

Yes

The MassDOT Board of Directors adjourned at 1:05 PM.

E. FMCB-Only Agenda

Director Sullivan joined at approximately 1:05 PM.

Chairman Aiello asked that public comments on Agenda Items 9 through 14 be played for the FMCB.

State Senator Brendan Crichton commented on the electrification of the commuter rail and stated that procurement of diesel-hybrid buses is a mistake.

State Senator Joan Lovely requested that the FMCB follow-through on its commitment to spend federal stimulus money and advocated for a plan for electrification as soon as possible.

State Representative Dan Ryan commented in support of electrifying commuter rail service for the return of ferry service while bridges are out.

State Representative Joe McGonagall said that phase one of the commuter rail overhaul should include rail electrification and be reflected in the Capital Investment Plan.

Beverly Mayor Mike Cahill supported approval of funding for the first phase of rail electrification.

Chelsea City Manager Tom Ambrosino advocated for stronger commitment to and faster timeline for the transformation to electrified commuter rail.

Everett Mayor Carlo DeMaria said that the Capital Investment Plan does not sufficiently address electrification of commuter rail and that the MBTA must work to reduce emissions while increasing services for constituents.

Lynn Mayor Tom McGee called on the board to spend the federal stimulus on current year budget needs and stated his support for including phase one commuter rail electrification in the Capital Investment Plan.

Revere Mayor Brian Rico advocated for environmental justice corridors and taking action on commuter rail electrification.

Salem Mayor Kim Driscoll expressed support for electrification of the Newburyport commuter rail line.

Tom Ryan of A Better City asked the MBTA to create a budgetary fund for targeted capital projects and return to full service immediately using federal stimulus.

Jarred Johnson of Transit Matters expressed support for the rollback of service cuts, transparency on staffing, and expressed disappointment that the MBTA is not presenting a 5-year CIP.

Collique Williams of Community Labor United expressed support for restoring service.

Caitlin Allen-Connelly of A Better City said she is encouraged by the restoration of service and called on the MBTA to bring back commuter rail and ferry service to full levels.

Sabrina Davis, Transportation and Environmental lead for the Coalition for Social Justice, said she is happy to see federal funding used to restore service and added that riders need frequent service on suspended bus routes.

Adam Castiglione, a Boston resident, asked when cut services will be restored, including commuter rail, ferry, and bus routes.

Sarah Freeman of Jamaica Plain said that service cuts are unacceptable when MBTA is receiving federal aid.

An anonymous commenter called on the MBTA to stop cuts.

Louise Baxter of the T Riders Union advocated using federal money to maintain service and avoid disparate impacts. She also expressed support for a low-income fare.

Marilyn McNabb expressed support for the restoration of service but also registered several complaints about the RIDE.

Eileen Ryan of Watertown is concerned that the MBTA has proposed replacing trolley buses with overnight charging buses that use diesel for heating.

Ann Munson expressed concern about losing electric-powered buses and increasing, rather than decreasing emissions.

A member of 350Mass stated her concern with the trolley replacement plan.

Janet Jameson expressed concern about MBTA's plan to replace trolley buses with battery electric buses.

Sabrina from 350Mass said she believes it is a step back to use diesel buses on trolley routes.

Dorothy Anderson stated that she wants the MBTA to be using all electric buses by 2023, full funding by 2030, and supports an electric Quincy facility.

Boston City Councilor Kenzie Bok asked for a specific commitment to restore service on the 55 bus and other lines.

Alyssa Cantwell, a Fenway resident, asked that service be restored on the 55 bus route.

Christopher Collity asked the FMCB to restore service on the 55 bus route.

Stan Everett asked that 55 bus service be restored.

Kaitlin Gaffney of the Tobin School urged that 55 bus service be restored.

Daniel Krulowitz called on the FMCB to restore service on the 55 bus.

Charles Martell advocated for restoring service on the 55 bus route.

John Hawley of the Boston Public Schools urged the board to reconsider funding service on the 55 bus.

Karen Taylor of downtown Boston said that 55 bus route discontinuation is foolish.

Kristin Mobilia said the bus route is essential for her neighborhood and that the elderly depend on it.

Janelle, a social worker with Boston Public Schools, called on the FMCB to restore service on the 55 bus route for Fenway families.

Leo Romero said he uses the 55 bus every day to commute and that it is essential that it keeps running.

State Representative Mike Connolly asked the FMCB to restore 68 bus service in Cambridge.

There were no real-time commenters.

Director Kornegay temporarily left the meeting from approximately 2:30 to 3:00 pm.

General Manager Poftak provided his report, Agenda Item 9. Mr. Poftak discussed work necessary to return bus and subway to 100% service levels, accelerate hiring and training, and noted that the “regional rail” schedule will roll out on April 5. Chairman Aiello said that working to add back weekend service, Charlestown service, and increasing frequency of the Hingham/Hull ferry was a good approach.

Mr. Poftak discussed the MBTA’s goals in moving towards a better system, reviewing actions on hiring, recruitment, training, and scheduling. Vice-Chair Tibbits-Nutt asked when staff will know when bus service can be brought back and asked for more urgency from the staff in responding to this question. Mr. Poftak said he would have some information at the next board meeting and a more solid answer at the end of April.

Chair Aiello said the end of April date is critical because it is tied to the schedule for the next fiscal year. He said his assumption is that service will increase in steps. Vice-Chair Tibbits-Nutt asked what happened to the bus operators who were employed prior to the pandemic. Mr. Poftak said stressed that no layoffs or furloughs have happened but that the Authority is short-staffed because it has not had hiring classes. Vice-Chair Tibbits-Nutt said that this point is confusing the public.

Mr. Poftak and Mr. Gonneville discussed absenteeism and attrition rates, their effects on the scheduling, and how the MBTA has responded. Vice-Chair Tibbits-Nutt asked the staff to please go through this very specifically at the next meeting. Mr. Gonneville said that he would do so. Secretary Tesler said it would be helpful to get more detail on status of recruitment and training.

Chairman Aiello asked for metrics on staffing by mode and by quarter. A discussion ensued between Director Lang and Mr. Gonneville concerning staffing.

Director Sullivan asked if there was anything the FMCB is doing to slow the return of service. Mr. Poftak said there is not, but that the restoration of commuter rail and ferry service will require an FMCB vote. Chairman Aiello said he had been drafting a vote and would circulate the language to the rest of the FMCB.

Mr. Poftak discussed Covid-19 cases, reviewed ridership by mode and reviewed top routes. He announced that the MBTA was given the EBC Climate Change Project of the Year Award for 100% of MBTA electricity coming from renewable sources.

Mr. Gonneville discussed the recent Orange Line derailment in an area near Wellington in which a new Orange Line train slowly crossed switches and derailed. The investigation is ongoing and single-tracking is halted, with bus replacement in effect. He noted that the new CRRC cars will be out of service until the investigation is completed. He noted that internal

and external engineers are reviewing the vehicle. Chairman Aiello asked if the switch impacted the derailment. Mr. Gonneville answered that the investigation is not complete, so he does not know. Chairman Aiello said that he would like to discuss the CRRC cars and the age of certain parts in the system.

Mr. Poftak closed by discussing investment in rapid transit, the Silver Line, and commuter rail.

Deputy Director of Stakeholder Engagement Hope Patterson presented the FMCB Public Schedule, Agenda Item 10. She noted the schedule is updated through May.

Chairman Aiello asked Ms. Patterson to add an update on hiring and on electric multiple units to the April 26 agenda. Chairman Aiello and Director Lang asked for a detailed report on North Shore electrification as well. Chairman Aiello and Vice-Chair Tibbits-Nutt also asked for a detailed update on a plan to update bus maintenance facilities.

Chief Financial Officer Mary Ann O'Hara presented Agenda Item 11, the FY22 Budget Preview. Ms. O'Hara provided an update on March pro-forma and impact of American Rescue Plan. She reviewed projected budget gaps through FY25 and the application of federal relief funds to the operating budget. She also reviewed three projection scenarios under which staff might plan budgets.

Chairman Aiello asked the staff to focus on finding new ways to increase revenues and decrease costs. Ms. O'Hara said staff would do that in their April presentation.

Ms. O'Hara said that staff recommended utilizing the most conservative projection, scenario 3, to budget going forward. A discussion ensued among Chairman Aiello, Director Lang, and Director Sullivan about whether taking an overly conservative approach might lead the MBTA to not make necessary systemic changes. A consensus was reached among the

FMCB members that staff should proceed based on assumptions laid out in scenario 3. Director Sullivan said that he wants ridership to drive service, not the budget.

Ms. O'Hara discussed service level planning and budgeting for commuter rail and ferry. Ms. O'Hara noted that staff recommended 120 safety hires for about \$10 million. Director Lang asked if savings on overtime costs are factored into the \$10 million. Ms. O'Hara said they are not but that they would be in the next presentation. Secretary Tesler noted that adding safety positions will reduce maintenance costs.

Ms. O'Hara reviewed initiatives to support bus and regional rail transformation. A discussion ensued among Vice-Chair Tibbits-Nutt, Chairman Aiello, and Mr. Poftak about bus transformation, with Vice-Chair Tibbits-Nutt noting that bus transformation needs more staff and a larger budget and to make faster progress. With respect to regional rail transformation, Chairman Aiello asked the staff to provide proposals for phase one of the plan and for electric multiple unit procurement. Mr. Poftak discussed price tags for those programs and said it would take two weeks for staff to get back to board.

Chief Customer Officer Danny Levy and Director of Social Media Andrew Cassidy provided an overview of the MBTA's Social Media Strategy, Agenda Item 12. Mr. Cassidy provided an overview of current efforts and provided metric breakdowns. He discussed capabilities and reviewed key campaigns, including Building a Better T, Ride Safer, and Transit Driver Appreciation Month.

Chairman Aiello applauded the team's work. Vice-Chair Tibbits-Nutt said that the team handled a huge amount of work and needs more staff.

Mr. Cassidy explained the role of public information officers, noting that social media guidelines apply to both his office and the public information officers. He said that a social media policy is in the approval queue. Vice-Chair Tibbits-Nutt asked Mr. Cassidy to provide

more information about the social media policy. Mr. Cassidy explained that the policy addresses changes that have occurred in social media since the current policy was drafted, the security of social media accounts, processes for creating new accounts and more. Vice-Chair Tibbits-Nutt asked if the approval process was internal or external and when approval was expected. Mr. Poftak said that the new policy provides for internal approval and that the policy is in the review process with no firm date for finalization. Vice-Chair Tibbits-Nutt requested follow-up and explanation about how public information officers connect with social media team. Mr. Cassidy confirmed that regardless of whether the social media team or public information officers post, no divisions are visible to public.

Secretary Tesler thanked staff for their time and work recognizing operators, promising to follow up, as MassDOT can also learn from this example.

Before moving on to the next agenda item, Chairman Aiello presented a proposed vote to amend the FMCB's December 14, 2020 vote concerning the Forging Ahead Service Proposal.

On a motion duly made and seconded, it was by roll call:

VOTED: That the December 14, 2020 Forging Ahead Service Proposal is hereby amended and superseded as follows:

- **With respect to bus and rapid transit, the MBTA shall take all such steps necessary and appropriate to restore service levels to pre-pandemic levels as soon as possible.**
- **With respect to commuter rail service, the MBTA shall resume weekend commuter rail service on all commuter rail lines as soon as possible.**
- **With respect to ferry service, the MBTA shall resume Charlestown/Hingham direct service and shall increase the frequency of the Hingham/Hull ferry line as soon as possible.**

All other aspects of the vote taken on December 14, 2020 remain in full force and effect.

Chairman Aiello Yes

Vice-Chair Tibbits-Nutt	Yes
Director Kornegay	Abstain
Director Lang	Yes
Director Sullivan	Abstain

Chief Real Estate Officer Richard Henderson presented Agenda Item 13, the proposed acquisition of certain property at 599 Burgin Parkway in Quincy for a new bus maintenance facility.

On a motion duly made and seconded, it was by roll call:

VOTED: That the General Manager, or his designee, be, and is hereby authorized to acquire the leased fee interest in the property located at 599 Thomas E. Burgin Parkway, Quincy, MA in the name of and on behalf of the Massachusetts Bay Transportation Authority, for \$38,200,000.00; to execute an Order of Taking and any other documents deemed necessary and/or advisable in connection with said acquisition; and to take any and all actions necessary and/or advisable to effectuate said acquisition.

Chairman Aiello	Yes
Vice-Chair Tibbits-Nutt	Yes
Director Kornegay	Yes
Director Lang	Yes
Director Sullivan	Yes

Chairman Aiello announced that the FMCB would enter an executive session to discuss certain litigation strategy. He explained that he concluded, and the General Counsel agreed, that the discussion of such strategy in open session could harm the litigating position of the MBTA. He noted that the FMCB would not be returning to open session at the conclusion of Executive Session.

On a motion duly made and seconded, it was by roll call:

VOTED: to enter executive session to discuss certain litigation strategy, the open discussion of which may have a detrimental effect on the negotiating position of the MBTA.

Chairman Aiello	Yes
Vice-Chair Tibbits-Nutt	Yes

Director Kornegay	Yes
Director Lang	Yes
Director Sullivan	Yes

The FMCB entered executive session at 4:33 PM.

Documents relied upon for this meeting:

MassDOT Board:

- March 29, 2021 Agenda for Joint Meeting: MassDOT and Fiscal and Management Control Board
- Acting Secretary Jamey Tesler’s Report to the MassDOT Board, March 29, 2021
- Highway Administrator’s Report, March 2021
- RMV Update
- Rail and Transit Report
- Aero Division Board Report

Joint Board:

- March 29, 2021 Joint MassDOT and FMCB Board Agenda
- February 22, 2021 Joint Meeting Minutes
- CIP Presentation for Joint Boards 3.29.21
- Expansion of Commercial Paper Program

FMCB:

- March 29, 2021 Joint MassDOT and FMCB Board Agenda
- FMCB Public Schedule
- FY22 Budget Preview
- Social Media Strategy
- Quincy Parcel Acquisition